Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Six Months Ended November 20, 2022 (Based on Japanese GAAP)

December 28, 2022

| Company name: | KUSURI NO AOKI HOLDINGS CO | ., LTD. | | |
|---|---|--------------|-----------------|-----------------------|
| Stock exchange listing: | Tokyo | | | |
| Stock code: | 3549 URL http://www.kusur | i-aoki-hd.co | .jp/ | |
| Representative: | Representative Director and President | Hir | onori Aoki | |
| Inquiries: | Director for Administration and Head | of the Pro- | pichi Yahata | TEL 076-274-6115 |
| iliquities. | Accounting Office | Ку | | TEL 0/0-2/4-0115 |
| Scheduled date to file Quarterly Securities Report: | | De | cember 28, 2022 | |
| Scheduled date to commence dividend payments: | | Jan | uary 26, 2023 | |
| Preparation of supplement | entary material on quarterly financial re | sults: Yes | 5 | |
| Holding of quarterly fir | Holding of quarterly financial results meeting: | | | vestors and analysts) |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended November 20, 2022 (from May 21, 2022 to November 20, 2022) (1) Consolidated operating results (cumulative) Percentages indicate vear-on-vear changes

| (i) consolidated operating results (california) | | | | | | | | |
|---|-----------------|------|-----------------|------|-----------------|------|---|------|
| | Net sales | | Operating pr | ofit | Ordinary profit | | Profit attributable to owners of parent | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Six months ended November 20, 2022 | 184,281 | 14.3 | 8,278 | 21.6 | 11,255 | 57.7 | 7,924 | 68.8 |
| Six months ended November 20, 2021 | 161,192 | - | 6,805 | - | 7,137 | - | 4,694 | - |

| | Earnings per share | Diluted earnings per share |
|------------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Six months ended November 20, 2022 | 251.31 | - |
| Six months ended November 20, 2021 | 148.89 | _ |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|-------------------------|-----------------|-----------------|--------------|
| | Millions of yen | Millions of yen | % |
| As of November 20, 2022 | 252,220 | 94,467 | 37.4 |
| As of May 20, 2022 | 234,201 | 86,930 | 37.1 |

2. Cash dividends

| | | Annual dividends per share | | | | | |
|-------------------------------------|-----------------|----------------------------|-----------------|-----------------|-------|--|--|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | | |
| | Yen | Yen | Yen | Yen | Yen | | |
| Year ended May 20, 2022 | - | 13.00 | - | 13.00 | 26.00 | | |
| Year ending May 20, 2023 | - | 14.50 | | | | | |
| Year ending May 20, 2023 (Forecast) | | | - | 14.50 | 29.00 | | |

3. Forecast of consolidated financial results for the year ending May 20, 2023 (from May 21, 2022 to May 20, 2023)

| Percentages indicate year-on-year chan | | | | | | | | ear-on-year changes | |
|--|-----------------|-----|-----------------|----------------------------------|-----------------|--|-----------------|---------------------|--------|
| | Net sales | | Operating pr | Operating profit Ordinary profit | | Profit attributable to owners of parent | | Earnings per share | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 360,000 | 9.6 | 15,200 | 8.0 | 16,000 | 1.4 | 10,800 | 9.8 | 342.51 |

| 4. Notes | | | | |
|---|-----------------------------|-------------------------------------|-----------------|-------------------|
| Changes in significant subsidiaries during th (changes in specified subsidiaries resulting in | No | | | |
| (2) Application of special accounting methods for | No | | | |
| (3) Changes in accounting policies, changes in a | ccounting estimates, and r | restatement of prior period finance | cial statements | 5 |
| Changes in accounting policies due to revis | sions to accounting standar | ds and other regulations: | No | |
| Changes in accounting policies due to other | No | | | |
| Changes in accounting estimates: | | | No | |
| Restatement of prior period financial staten | nents: | | No | |
| (4) Number of issued shares (common shares) | | | | |
| Total number of issued shares at the end of | the period (including treas | sury shares) | | |
| As of November 20, 2022 | 31,532,560 shares | As of May 20, 2022 | 1 | 31,532,560 shares |
| Number of treasury shares at the end of the | period | | | |
| As of November 20, 2022 | 462 shares | As of May 20, 2022 | 1 | 462 shares |
| Average number of shares during the period | d (cumulative from the beg | ginning of the fiscal year) | | |

| Six months ended November 20, 202 | 2 | 31,532,098 shares | Six months ended November 20, 2021 | 31,532,287 shares |
|-----------------------------------|---|-------------------|------------------------------------|-------------------|

Quarterly consolidated financial statements Consolidated balance sheets

| | | (Millions of yen) |
|-------------------------------------|--------------------|-------------------------|
| | As of May 20, 2022 | As of November 20, 2022 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 26,348 | 31,307 |
| Accounts receivable - trade | 6,979 | 9,096 |
| Merchandise | 39,673 | 43,039 |
| Accounts receivable - other | 12,852 | 13,478 |
| Other | 694 | 1,039 |
| Allowance for doubtful accounts | (0) | (1 |
| Total current assets | 86,547 | 97,960 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 101,717 | 110,710 |
| Land | 4,966 | 4,769 |
| Leased assets, net | 7,619 | 8,29 |
| Construction in progress | 8,143 | 3,444 |
| Other, net | 3,958 | 5,354 |
| Total property, plant and equipment | 126,404 | 132,58 |
| Intangible assets | | |
| Goodwill | 2,006 | 1,885 |
| Other | 2,068 | 2,314 |
| Total intangible assets | 4,075 | 4,199 |
| Investments and other assets | | |
| Leasehold and guarantee deposits | 7,745 | 7,803 |
| Deferred tax assets | 3,239 | 3,462 |
| Other | 6,264 | 6,28 |
| Allowance for doubtful accounts | (75) | (7: |
| Total investments and other assets | 17,173 | 17,478 |
| Total non-current assets | 147,653 | 154,260 |
| Total assets | 234,201 | 252,220 |

| | | (Millions of yen) |
|--|--------------------|-------------------------|
| | As of May 20, 2022 | As of November 20, 2022 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 41,701 | 50,723 |
| Current portion of long-term borrowings | 9,742 | 9,900 |
| Income taxes payable | 3,440 | 3,845 |
| Provision for bonuses | 1,108 | 991 |
| Provision for point card certificates | 51 | 33 |
| Contract liabilities | 2,348 | 2,301 |
| Accounts payable - other | 9,778 | 10,205 |
| Other | 4,610 | 5,896 |
| Total current liabilities | 72,781 | 83,898 |
| Non-current liabilities | | |
| Long-term borrowings | 59,907 | 58,227 |
| Lease liabilities | 6,447 | 6,992 |
| Provision for retirement benefits for directors (and other | 235 | 24 |
| officers) | 235 | 243 |
| Retirement benefit liability | 3 | 3 |
| Asset retirement obligations | 7,705 | 8,195 |
| Other | 189 | 190 |
| Total non-current liabilities | 74,489 | 73,855 |
| Total liabilities | 147,270 | 157,753 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1,167 | 1,167 |
| Capital surplus | 2,175 | 2,175 |
| Retained earnings | 83,675 | 91,189 |
| Treasury shares | (3) | (3 |
| Total shareholders' equity | 87,015 | 94,529 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | (180) | (114 |
| Total accumulated other comprehensive income | (180) | (114 |
| Share acquisition rights | 96 | 52 |
| Total net assets | 86,930 | 94,467 |
| Total liabilities and net assets | 234,201 | 252,220 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Six months ended | Six months ended |
| | November 20, 2021 | November 20, 2022 |
| Net sales | 161,192 | 184,281 |
| Cost of sales | 117,381 | 132,355 |
| Gross profit | 43,810 | 51,925 |
| Selling, general and administrative expenses | 37,004 | 43,647 |
| Operating profit | 6,805 | 8,278 |
| Non-operating income | | |
| Interest income | 25 | 22 |
| Dividend income | 33 | 34 |
| Commission income | 107 | 120 |
| Rent income | 82 | 97 |
| Subsidy income | 2 | 2,686 |
| Gain on receipt of donated non-current assets | 28 | 13 |
| Other | 167 | 186 |
| Total non-operating income | 448 | 3,161 |
| Non-operating expenses | | |
| Interest expenses | 70 | 115 |
| Rental costs | 30 | 30 |
| Other | 15 | 38 |
| Total non-operating expenses | 116 | 184 |
| Ordinary profit | 7,137 | 11,255 |
| Extraordinary income | | |
| Gain on sale of investment securities | 12 | 0 |
| Gain on sale of non-current assets | 2 | 15 |
| Gain on reversal of share acquisition rights | 2 | 43 |
| Total extraordinary income | 17 | 59 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 19 | 19 |
| Loss on retirement of non-current assets | 83 | 0 |
| Impairment losses | - | 295 |
| Loss on valuation of investment securities | 23 | - |
| Other | 32 | 5 |
| Total extraordinary losses | 159 | 320 |
| Profit before income taxes | 6,995 | 10,993 |
| Income taxes - current | 2,666 | 3,322 |
| Income taxes - deferred | (366) | (252) |
| Total income taxes | 2,300 | 3,069 |
| Profit | 4,694 | 7,924 |
| Profit attributable to non-controlling interests | | |
| Profit attributable to owners of parent | 4,694 | 7,924 |

Consolidated statements of comprehensive income (cumulative)

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Six months ended | Six months ended |
| | November 20, 2021 | November 20, 2022 |
| Profit | 4,694 | 7,924 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (38) | 66 |
| Total other comprehensive income | (38) | 66 |
| Comprehensive income | 4,656 | 7,990 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 4,656 | 7,990 |
| Comprehensive income attributable to non-controlling | | |
| interests | — | — |

Consolidated statements of cash flows

| | | (Millions of yen) |
|--|---------------------------------------|---------------------------------------|
| | Six months ended November 20, 2021 | Six months ended November 20, 2022 |
| | | |
| Cash flows from operating activities | | |
| Profit before income taxes | 6,995 | 10,993 |
| Depreciation | 4,125 | 5,003 |
| Amortization of goodwill | 108 | 121 |
| Impairment losses | _ | 295 |
| Increase (decrease) in provision for bonuses | (862) | (116 |
| Increase (decrease) in allowance for doubtful accounts | 1 | (|
| Increase (decrease) in provision for retirement benefits for | (74) | (|
| directors (and other officers) | (74) | |
| contract asset | 2,319 | (40 |
| Increase (decrease) in provision for point card certificates | (2,716) | (1) |
| Loss on retirement of non-current assets | 83 | (|
| Loss on sale of non-current assets | 19 | 1 |
| Gain on sale of non-current assets | (2) | (1: |
| Gain on reversal of share acquisition rights | (2) | (4) |
| Interest and dividend income | (59) | (5) |
| Interest expenses | 70 | 11 |
| Decrease (increase) in trade receivables | (1,760) | (2,11 |
| Decrease (increase) in inventories | (894) | (3,36 |
| Increase (decrease) in trade payables | 3,688 | 9,02 |
| Other, net | 2,333 | 1,34 |
| Subtotal | 13,372 | 21,14 |
| Interest and dividends received | 34 | 34 |
| Interest paid | (55) | (11) |
| Income taxes paid | (2,359) | (2,99 |
| Income taxes refund | 0 | - |
| Net cash provided by (used in) operating activities | 10,992 | 18,06 |
| Cash flows from investing activities | | · · · · · |
| Purchase of property, plant and equipment | (11,883) | (9,74 |
| Proceeds from sale of property, plant and equipment | 12 | 10' |
| Purchase of intangible assets | (272) | (35) |
| Payments of leasehold and guarantee deposits | (348) | (132 |
| Proceeds from refund of leasehold and guarantee deposits | 146 | 5 |
| Long-term loan advances | (34) | (3: |
| Proceeds from collection of long-term loans receivable | 3 | 2 |
| Payments of construction assistance fund receivables | (243) | (7' |
| Income from merger | 4 | |
| Expenditure due to absorption-type split | (422) | - |
| Other, net | (28) | (25 |
| Net cash provided by (used in) investing activities | (13,065) | (10,176 |

| | | (Millions of yen) | |
|--|-------------------|-------------------|--|
| | Six months ended | Six months ended | |
| | November 20, 2021 | November 20, 2022 | |
| Cash flows from financing activities | | | |
| Proceeds from long-term borrowings | 12,000 | 3,500 | |
| Repayments of long-term borrowings | (4,095) | (5,022) | |
| Repayments of lease liabilities | (678) | (998) | |
| Purchase of treasury shares | (0) | - | |
| Dividends paid | (370) | (410) | |
| Net cash provided by (used in) financing activities | 6,854 | (2,930) | |
| Net increase (decrease) in cash and cash equivalents | 4,781 | 4,959 | |
| Cash and cash equivalents at beginning of period | 15,734 | 26,348 | |
| Cash and cash equivalents at end of period | 20,516 | 31,307 | |