Translation

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Summary of Consolidated Financial Results for the Year Ended May 20, 2023 (Based on Japanese GAAP)

June 30, 2023

Company name: KUSURI NO AOKI HOLDINGS CO., LTD.

Stock exchange listing: Tokyo

Stock code: 3549 URL http://www.kusuri-aoki-hd.co.jp/

Representative: Representative Director and President Hironori Aoki

TEL 076-274-6115 Inquiries: Director for Administration Ryoichi Yahata

Scheduled date of ordinary general meeting of shareholders: August 17, 2023 Scheduled date to file Securities Report: August 17, 2023 Scheduled date to commence dividend payments: August 3, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended May 20, 2023 (from May 21, 2022 to May 20, 2023)

(1) Consolidated operating results

(1) Consolidated operating results	Percentages indicate year-on-year changes							
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended May 20, 2023	378,874	15.4	16,225	15.3	20,058	27.1	12,972	31.8
Year ended May 20, 2022	328,335	_	14,070	_	15,785	_	9,839	-

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended May 20, 2023	411.40	-	14.0	7.9	4.3
Year ended May 20, 2022	312.05	_	12.0	7.3	4.3

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of May 20, 2023	274,947	99,192	36.1	3,144.09	
As of May 20, 2022	234,201	86,930	37.1	2,753.84	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended May 20, 2023	31,249	(22,260)	7,533	42,870
Year ended May 20, 2022	20,286	(27,771)	18,098	26,348

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended May 20, 2022	-	13.00	-	13.00	26.00	819	8.3	1.0
Year ended May 20, 2023	=	14.50	=	14.50	29.00	914	7.0	1.0
Year ending May 20, 2024 (Forecast)	_	16.00	_	16.00	32.00		7.8	

3. Forecast of consolidated financial results for the year ending May 20, 2024 (from May 21, 2023 to May 20, 2024)

Percentages indicate year-on-year changes

	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending November 20, 2023	200,000	8.5	8,000	(3.4)	8,200	(27.1)	5,950	(24.9)	188.70
Full year	410,000	8.2	17,800	9.7	18,200	(9.3)	13,000	0.2	412.28

4. Notes

(1) Changes in significant subsidiaries during the year ended May 20, 2023
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of May 20, 2023	I !	31,532,560 shares	As of May 20, 2022	I I	31,532,560 shares				
Number of treasury shares at the end of the period									
As of May 20, 2023	!	535 shares	As of May 20, 2022	I I	462 shares				
Average number of shares during the	e period				_				
Year ended May 20, 2023	!	31,532,066 shares	Year ended May 20, 2022	I I	31,532,218 shares				

Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of May 20, 2022	As of May 20, 2023
Assets		
Current assets		
Cash and deposits	26,348	42,870
Accounts receivable - trade	6,979	10,322
Merchandise	39,673	45,498
Accounts receivable - other	12,852	14,013
Other	694	1,037
Allowance for doubtful accounts	(0)	(2)
Total current assets	86,547	113,740
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	101,717	115,566
Land	4,966	5,116
Leased assets, net	7,619	8,245
Construction in progress	8,143	2,821
Other, net	3,958	5,828
Total property, plant and equipment	126,404	137,577
Intangible assets		
Goodwill	2,006	1,946
Other	2,068	2,949
Total intangible assets	4,075	4,896
Investments and other assets		
Leasehold and guarantee deposits	7,745	7,909
Deferred tax assets	3,239	4,459
Other	6,264	6,374
Allowance for doubtful accounts	(75)	(10)
Total investments and other assets	17,173	18,733
Total non-current assets	147,653	161,207
Total assets	234,201	274,947

	As of May 20, 2022	As of May 20, 2023	
Liabilities	, , , ,	, , , , , , , , , , , , , , , , , , ,	
Current liabilities			
Notes and accounts payable - trade	41,701	52,526	
Current portion of long-term borrowings	9,742	11,080	
Income taxes payable	3,440	3,872	
Provision for bonuses	1,108	2,017	
Provision for point card certificates	51	31	
Provision for loss on store closings	_	261	
Contract liabilities	2,348	2,095	
Accounts payable - other	9,778	10,806	
Other	4,610	7,977	
Total current liabilities	72,781	90,669	
Non-current liabilities			
Long-term borrowings	59,907	69,106	
Lease liabilities	6,447	6,982	
Provision for retirement benefits for directors (and other	225	222	
officers)	235	232	
Retirement benefit liability	3	_	
Asset retirement obligations	7,705	8,558	
Other	189	206	
Total non-current liabilities	74,489	85,086	
Total liabilities	147,270	175,755	
Net assets			
Shareholders' equity			
Share capital	1,167	1,167	
Capital surplus	2,175	2,166	
Retained earnings	83,675	95,780	
Treasury shares	(3)	(4)	
Total shareholders' equity	87,015	99,111	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	(180)	28	
Total accumulated other comprehensive income	(180)	28	
Share acquisition rights	96	52	
Total net assets	86,930	99,192	
Total liabilities and net assets	234,201	274,947	

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended May 20, 2022 May 20, 2023 Net sales 328,335 378,874 Cost of sales 238,572 272,767 Gross profit 89,762 106,107 Selling, general and administrative expenses 75,692 89,881 Operating profit 14,070 16,225 Non-operating income Interest income 51 44 Dividend income 56 57 Commission income 240 247 Rental income 174 214 1,163 3,349 Subsidy income Gain on receipt of donated non-current assets 43 24 Other 341 314 2,071 4,252 Total non-operating income Non-operating expenses Interest expenses 175 268 70 Rental costs 61 Other 119 81 420 Total non-operating expenses 356 Ordinary profit 15,785 20,058 Extraordinary income Gain on sale of non-current assets 5 20 Gain on bargain purchase 302 Gain on sale of investment securities 12 3 4 43 Gain on reversal of share acquisition rights Subsidy income 67 Other 6 390 74 Total extraordinary income Extraordinary losses Loss on sale of non-current assets 20 58 Loss on retirement of non-current assets 132 82 Impairment losses 1,344 2,064 Provision for loss on store closings 261 60 13 Total extraordinary losses 1,597 2,442 Profit before income taxes 14,579 17,689 5,358 5,946 Income taxes - current Income taxes - deferred (1,229)(618)4,739 4,717 Total income taxes 12,972 Profit 9,839 Profit attributable to non-controlling interests Profit attributable to owners of parent 9,839 12,972

Consolidated statements of comprehensive income

		(infinitella et jen)
	Fiscal year ended	Fiscal year ended
	May 20, 2022	May 20, 2023
Profit	9,839	12,972
Other comprehensive income		
Valuation difference on available-for-sale securities	(106)	209
Total other comprehensive income	(106)	209
Comprehensive income	9,732	13,181
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,732	13,181
Comprehensive income attributable to non-controlling		
interests	_	=

Consolidated statements of changes in equity Fiscal year ended May 20, 2022

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,167	2,175	74,301	(1)	77,642		
Cumulative effects of changes in accounting policies			314		314		
Restated balance	1,167	2,175	74,616	(1)	77,957		
Changes during period							
Dividends of surplus			(780)		(780)		
Profit attributable to owners of parent			9,839		9,839		
Purchase of treasury shares				(1)	(1)		
Net changes in items other than shareholders' equity					-		
Total changes during period	-	-	9,059	(1)	9,057		
Balance at end of period	1,167	2,175	83,675	(3)	87,015		

	Accumulated other	comprehensive income		
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	(73)	(73)	100	77,669
Cumulative effects of changes in accounting policies				314
Restated balance	(73)	(73)	100	77,984
Changes during period				
Dividends of surplus				(780)
Profit attributable to owners of parent				9,839
Purchase of treasury shares				(1)
Net changes in items other than shareholders' equity	(106)	(106)	(4)	(111)
Total changes during period	(106)	(106)	(4)	8,946
Balance at end of period	(180)	(180)	96	86,930

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,167	2,175	83,675	(3)	87,015	
Changes during period						
Dividends of surplus			(867)		(867)	
Profit attributable to owners of parent			12,972		12,972	
Purchase of treasury shares				(0)	(0)	
Change in ownership interest of parent due to transactions with non- controlling interests		(8)			(8)	
Net changes in items other than shareholders' equity					-	
Total changes during period	-	(8)	12,105	(0)	12,096	
Balance at end of period	1,167	2,166	95,780	(4)	99,111	

	Accumulated other	comprehensive income		Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	Share acquisition rights	
Balance at beginning of period	(180)	(180)	96	86,930
Changes during period				
Dividends of surplus				(867)
Profit attributable to owners of parent				12,972
Purchase of treasury shares				(0)
Change in ownership interest of parent due to transactions with non- controlling interests				(8)
Net changes in items other than shareholders' equity	209	209	(43)	165
Total changes during period	209	209	(43)	12,261
Balance at end of period	28	28	52	99,192

Consolidated statements of cash flows

		(Millions of yen)	
	Fiscal year ended	Fiscal year ended	
	May 20, 2022	May 20, 2023	
Cash flows from operating activities			
Profit before income taxes	14,579	17,689	
Depreciation	8,786	10,535	
Amortization of goodwill	223	248	
Impairment losses	1,344	2,064	
Increase (decrease) in provision for loss on store closings	_	261	
Increase (decrease) in provision for bonuses	230	908	
Increase (decrease) in allowance for doubtful accounts	(63)	11	
Increase (decrease) in provision for retirement benefits for	(66)	(3	
directors (and other officers)	(00)	(-	
contract asset	2,348	(252	
Increase (decrease) in provision for point card certificates	(2,719)	(19	
Gain on bargain purchase	(302)	-	
Loss on retirement of non-current assets	132	82	
Loss on sale of non-current assets	58	20	
Gain on sale of non-current assets	(5)	(20	
Gain on reversal of share acquisition rights	(4)	(43	
Interest and dividend income	(108)	(102	
Interest expenses	175	268	
Subsidy income	(67)	=	
Decrease (increase) in trade receivables	(2,254)	(3,342	
Decrease (increase) in inventories	662	(5,824	
Increase (decrease) in trade payables	2,350	10,824	
Other, net	(210)	3,695	
Subtotal	25,093	37,001	
Interest and dividends received	57	57	
Interest paid	(178)	(269	
Income taxes paid	(4,686)	(5,540	
Income taxes refund	0	(
Net cash provided by (used in) operating activities	20,286	31,249	
Cash flows from investing activities	,	·	
Purchase of investment securities	(0)	_	
Purchase of property, plant and equipment	(26,542)	(20,410	
Proceeds from sale of property, plant and equipment	81	155	
Purchase of intangible assets	(497)	(1,073	
Subsidies received	67	(1,075	
Payments of leasehold and guarantee deposits	(503)	(259	
Proceeds from refund of leasehold and guarantee deposits	174	76	
Long-term loan advances	(53)	(51	
Proceeds from collection of long-term loans receivable	(55)	39	
Payments of construction assistance fund receivables	(365)	(223	
Income from merger	371	(223	
		-	
Expenditure due to absorption-type split	(422)	(505	
Payments for acquisition of businesses	(00)	(507	
Other, net	(89)	(6)	
Net cash provided by (used in) investing activities	(27,771)	(22,260	

		(infilitelia of juli)	
	Fiscal year ended	Fiscal year ended May 20, 2023	
	May 20, 2022		
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(342)	_	
Proceeds from long-term borrowings	30,188	20,975	
Repayments of long-term borrowings	(9,223)	(10,438)	
Repayments of lease liabilities	(1,741)	(2,127)	
Purchase of treasury shares	(1)	(0)	
Purchase of shares of subsidiaries not resulting in change in	=	(8)	
scope of consolidation		(*)	
Dividends paid	(780)	(867)	
Net cash provided by (used in) financing activities	18,098	7,533	
Net increase (decrease) in cash and cash equivalents	10,613	16,521	
Cash and cash equivalents at beginning of period	15,734	26,348	
Cash and cash equivalents at end of period	26,348	42,870	